



# GRADUATE SCHOOL OF BUSINESS AND PUBLIC POLICY

## NAVAL POSTGRADUATE SCHOOL



*The Nation's Premiere Defense-focused Business Management and Public Policy School for Graduate Education and Research*

The Graduate School of Business & Public Policy (GSBPP) offers a number of defense-focused degree programs. Programs are provided either in residence or via VTE (distance-learning). The largest program is the resident defense-focused Master of Business Administration (MBA) program. GSBPP also offers a non-resident Executive MBA program for both military officers and civilians. In addition, GSBPP offers specialized Master of Science degree programs focused on particular defense management fields.

**Typical Courses of Study:** ■ Core Courses ■ Specialty Courses ■ Project or Thesis ■ Energy ■ Financial Mgmt \* Joint Program

### Defense-Focused MBA Program - Resident

QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	QUARTER 5	QUARTER 6
<ul style="list-style-type: none"> <li>■ Economics of the Global Defense Environment</li> <li>■ Financial Reporting &amp; Analysis</li> <li>■ Fundamentals of Information Technology</li> <li>■ Managing for Organizational Effectiveness</li> <li>■ Ethics for Public Managers</li> <li>■ Quantitative Skills for Graduate Mgmt Studies</li> </ul>	<ul style="list-style-type: none"> <li>■ Cost Mgmt</li> <li>■ Economic Analysis &amp; Defense Resource Allocation</li> <li>■ Managerial Finance</li> <li>■ Managerial Statistics</li> <li>■ Principles of Acquisition Mgmt</li> </ul>	<ul style="list-style-type: none"> <li>■ Business Modeling Analysis</li> <li>■ Communications for Managers</li> <li>■ Defense Budget &amp; Financial Mgmt Policy</li> <li>■ Operations Mgmt</li> <li>■ Subspecialty Curriculum Course</li> </ul>	<ul style="list-style-type: none"> <li>■ MBA Core Elective</li> <li>■ Strategic Mgmt</li> <li>■ Subspecialty Curriculum Course</li> <li>■ Subspecialty Curriculum Course</li> </ul>	<ul style="list-style-type: none"> <li>■ *Strategy &amp; Policy</li> <li>■ Subspecialty Curriculum Course</li> <li>■ Subspecialty Curriculum Course</li> <li>■ Application Project</li> </ul>	<ul style="list-style-type: none"> <li>■ Subspecialty Curriculum Course</li> <li>■ Subspecialty Curriculum Course</li> <li>■ Elective</li> <li>■ Application Project</li> </ul>

Curriculum Tracks : 814 - Transportation Mgmt; 819 - Supply Chain Mgmt; 827 - Material Logistics Support; 815 - Acquisition & Contract Mgmt; 816 - Systems Acquisition Mgmt; 837 - Financial Mgmt; 870 - Information Systems Mgmt\*; 820 - Resource Planning Mgmt\*; 818 - Defense Systems Mgmt; 809 - Defense Business Mgmt.

### Executive MBA Program - Distance Learning (DL)

Curriculum Tracks : 805 - EMBA for Military; 807 - EMBA for Civilians

QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	QUARTER 5	QUARTER 6	QUARTER 7	QUARTER 8
<ul style="list-style-type: none"> <li>■ Ethics &amp; Moral Development</li> <li>■ Financial Reporting &amp; Analysis</li> <li>■ Mgmt of Teams</li> </ul>	<ul style="list-style-type: none"> <li>■ Cost Management</li> <li>■ Organizations as Systems &amp; Structures</li> </ul>	<ul style="list-style-type: none"> <li>■ Economics for Defense Managers</li> <li>■ Systems Acquisition &amp; Project Mgmt I</li> </ul>	<ul style="list-style-type: none"> <li>■ Business Modeling &amp; Analysis</li> <li>■ Systems Acquisition &amp; Project Mgmt II</li> </ul>	<ul style="list-style-type: none"> <li>■ Managerial Finance</li> <li>■ Operations Mgmt</li> </ul>	<ul style="list-style-type: none"> <li>■ Defense Budget &amp; Financial Mgmt Policy</li> <li>■ Defense Supply Chain Mgmt</li> </ul>	<ul style="list-style-type: none"> <li>■ Defense Financial Mgmt Practise</li> <li>■ Managing Strategic Change</li> </ul>	<ul style="list-style-type: none"> <li>■ Collaborative Problem Solving I</li> <li>■ Collaborative Problem Solving II</li> </ul>

### Master of Art in Management (MAM) with JPME - Six Month DL and Twelve Month in-resident

Curriculum Tracks: 834

DL SESSION 1	DL SESSION 2	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
<ul style="list-style-type: none"> <li>■ Organizational Effectiveness</li> <li>■ Financial Reporting &amp; Analysis</li> </ul>	<ul style="list-style-type: none"> <li>■ Economics of Global Defense Environment</li> <li>■ Cost Mgmt</li> </ul>	<ul style="list-style-type: none"> <li>■ Defense Budget &amp; Financial Mgmt Policy</li> <li>■ Ethics for Public Managers</li> <li>■ Operations Mgmt</li> <li>■ Business Modeling &amp; Analysis</li> <li>■ *Strategy &amp; War</li> </ul>	<ul style="list-style-type: none"> <li>■ Economic Analysis &amp; Defense Resource Allocation</li> <li>■ Business Statistic &amp; Data Analysis</li> <li>■ Strategic Management of IT</li> <li>■ System Acquisition</li> </ul>	<ul style="list-style-type: none"> <li>■ Communications for Managers</li> <li>* Theatre Security Decision Making</li> <li>* Jt Maritime Ops Pt1</li> <li>■ MBA Project</li> </ul>	<ul style="list-style-type: none"> <li>■ Strategic Mgmt Practise</li> <li>■ Defense Financial Mgmt Practise</li> <li>* Jt Maritime Ops Pt2</li> <li>■ MBA Project</li> </ul>

### Financial Management - Energy Focus MBA - Resident

Curriculum Tracks: 838

QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	QUARTER 5	QUARTER 6
<ul style="list-style-type: none"> <li>■ Managing for Organizational Effectiveness</li> <li>■ Financial Reporting &amp; Analysis</li> <li>■ Fundamentals of Information Technology</li> <li>■ Problem Analysis &amp; Ethical Dilemmas</li> <li>■ Fundamental of Energy Technology</li> <li>■ Energy Seminar</li> </ul>	<ul style="list-style-type: none"> <li>■ Managerial Finance</li> <li>■ Cost Mgmt</li> <li>■ Business Statistics &amp; Data Analysis</li> <li>* Strategy &amp; Policy</li> <li>■ Energy Economics</li> <li>■ Energy Seminar</li> </ul>	<ul style="list-style-type: none"> <li>■ Communication for Managers</li> <li>■ Defense Budget &amp; Financial Mgmt Policy</li> <li>■ Operations Mgmt</li> <li>■ Operations Research for Energy Systems Analysis</li> <li>■ Energy Seminar</li> <li>■ Advanced Financial Reporting</li> </ul>	<ul style="list-style-type: none"> <li>■ Strategic Mgmt</li> <li>■ Economic Analysis &amp; Defense Resource Allocation</li> <li>■ Systems Acquisition Mgmt Control Systems</li> <li>■ Energy Security, History, Politics &amp; Policy</li> <li>■ Energy Seminar</li> </ul>	<ul style="list-style-type: none"> <li>■ MBA Project</li> <li>■ Internal Control &amp; Auditing</li> <li>■ Strategic Resource Mgmt</li> <li>■ Energy Elective</li> <li>■ Energy Seminar</li> </ul>	<ul style="list-style-type: none"> <li>■ MBA Project</li> <li>■ Defense Financial Mgmt Practise</li> <li>■ Energy Elective</li> <li>■ Energy Seminar</li> </ul>

## MSM- Defense System Analysis - Resident

Curriculum Tracks: 817

QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	QUARTER 5	QUARTER 6
<ul style="list-style-type: none"><li>■ Economics of Global Defense Environment</li><li>■ Financial Reporting &amp; Analysis</li><li>■ Fundamentals of Information Technology</li><li>■ Managing for Organizational Effectiveness</li><li>■ Problem Analysis &amp; Ethical Dilemmas</li></ul>	<ul style="list-style-type: none"><li>■ Basic Quantitative Methods in Economics Analysis</li><li>■ Cost Mgmt</li><li>■ Economic Analysis &amp; Defense Resource Allocation</li><li>■ Managerial Finance</li><li>■ Managerial Statistics</li></ul>	<ul style="list-style-type: none"><li>■ Business Modeling Analysis</li><li>■ Communications for Managers</li><li>■ Defense Budget &amp; Financial Mgmt Policy</li><li>■ Multivariate Manpower Data Analysis I</li><li>■ Operations Mgmt</li></ul>	<ul style="list-style-type: none"><li>■ Strategic Mgmt</li><li>■ Defense-Focused Managerial Inquiry</li><li>■ Systems Acquisition &amp; Project Mgmt</li><li>■ Logistic Risk Assessment &amp; Control</li></ul>	<ul style="list-style-type: none"><li>■ Cost Estimation</li><li>■ Strategic Resource Mgmt</li><li>■ Thesis</li><li>■ Thesis</li></ul>	<ul style="list-style-type: none"><li>■ *Strategy &amp; Policy</li><li>■ Curriculum Elective Course</li><li>■ Curriculum Elective Course</li><li>■ Thesis</li></ul>

## MSM- Manpower System Analysis - Resident

Curriculum Tracks: 847

QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	QUARTER 5	QUARTER 6	QUARTER 7
<ul style="list-style-type: none"><li>■ Economics of Global Defense Environment</li><li>■ Financial Reporting &amp; Analysis</li><li>■ Problem Analysis &amp; Ethical Dilemmas</li><li>■ Managing for Organizational Effectiveness</li><li>■ Specialty Elective</li></ul>	<ul style="list-style-type: none"><li>■ Basic Quantitative Methods in Economics Analysis</li><li>■ Cost Management</li><li>■ Economic Analysis &amp; Defense Resource Allocation</li><li>■ Managerial Statistics</li><li>■ Human Resource Issues I</li></ul>	<ul style="list-style-type: none"><li>■ Business Modeling Analysis</li><li>■ Communications for Managers</li><li>■ Defense Budget &amp; Financial Mgmt Policy</li><li>■ Multivariate Manpower Data Analysis I</li><li>■ Human Resource Mgmt</li></ul>	<ul style="list-style-type: none"><li>■ Strategic Mgmt</li><li>■ Specialty Elective</li><li>■ Manpower Economics</li><li>■ Multivariate Manpower Data Analysis II</li></ul>	<ul style="list-style-type: none"><li>■ Applied Manpower Analysis</li><li>■ Human Resource Issues II</li><li>■ Manpower &amp; Personnel Models</li><li>■ Manpower &amp; Personnel Policy Analysis</li><li>■ Manpower Determination</li></ul>	<ul style="list-style-type: none"><li>■ Specialty Elective</li><li>■ Training Development</li><li>■ Thesis</li><li>■ Thesis</li></ul>	<ul style="list-style-type: none"><li>■ *Strategy &amp; Policy</li><li>■ Thesis</li><li>■ Thesis</li></ul>

## MS Contract Management - Distance Learning

Curriculum Tracks: 835

QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	QUARTER 5	QUARTER 6	QUARTER 7	QUARTER 8
<ul style="list-style-type: none"><li>■ Communications Strategies for Effective Leadership</li><li>■ Principles of Acquisition &amp; Program Mgmt I</li></ul>	<ul style="list-style-type: none"><li>■ Government Contract Law</li><li>■ Principles of Acquisition &amp; Program Mgmt II</li></ul>	<ul style="list-style-type: none"><li>■ Resourcing National Security Policy &amp; Process</li><li>■ Acquisition Mgmt &amp; Contract Administration</li></ul>	<ul style="list-style-type: none"><li>■ Contract Cost &amp; Price Analysis</li><li>■ Federal Contract Negotiations</li></ul>	<ul style="list-style-type: none"><li>■ Strategic Mgmt</li><li>■ Contingency Contracting</li></ul>	<ul style="list-style-type: none"><li>■ Economics for Managers</li><li>■ Organizational Analysis</li></ul>	<ul style="list-style-type: none"><li>■ Contracting for Services</li><li>■ Joint Applied Project</li></ul>	<ul style="list-style-type: none"><li>■ Acquisition &amp; Contracting Policy</li><li>■ Joint Applied Project</li></ul>

## MS Program Management - Distance Learning

Curriculum Tracks: 836

QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	QUARTER 5	QUARTER 6	QUARTER 7	QUARTER 8
<ul style="list-style-type: none"><li>■ Resourcing National Security: Policy &amp; Process</li><li>■ Advanced Program Mgmt</li></ul>	<ul style="list-style-type: none"><li>■ Principles of Acquisition &amp; Contract Mgmt</li><li>■ Test &amp; Evaluation Mgmt</li></ul>	<ul style="list-style-type: none"><li>■ Economics for Acquisition Managers</li><li>■ Systems Engineering for Acquisition Managers</li></ul>	<ul style="list-style-type: none"><li>■ Communications Strategies for Effective Leadership</li><li>■ Acquisition of Embedded Weapon Systems Software</li></ul>	<ul style="list-style-type: none"><li>■ Principles of Acquisition Production &amp; Quality Mgmt</li><li>■ Joint Applied Project</li></ul>	<ul style="list-style-type: none"><li>■ Strategic Mgmt</li><li>■ Strategic Planning &amp; Policy for the Logistics Manager</li></ul>	<ul style="list-style-type: none"><li>■ Financial Mgmt for Acquisition Managers</li><li>■ Organizational Analysis</li></ul>	<ul style="list-style-type: none"><li>■ Program Mgmt Policy &amp; Control</li><li>■ Joint Applied Project</li></ul>

### Contact:

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